# Without Simplicity, there's no Agility

**Russ Miles** 

Simplicity itself

#### or

#### Let's stop polishing the Process Turd.

#### or...

# Let's stop polishing the Process Turd (quite so much)...

#### or (more politically correct)...

# On What Matters



# Aren't we there already?

### A Story... (again)



# Forces against Agility?

## Managing Natural Emergence

### Entanglement

#### Human Comprehension

#### Assumptions...

### Problems of Software Development

#### How do I avoid Over Production?

#### How do I create and maintain software that adapts as fast as the needs placed upon it?

#### Axioms

# Your software's first role is to be useful

#### The best software is that which is not needed at all

#### Human comprehension is King

# Mechanical Sympathy is Queen

# Software is a process of **R & D**

#### Software Development is an *extremely challenging* Intellectual Pursuit







#### 3 Areas to Address

# I) A means of exploring, recognizing and delivering the right thing

# 2) A means of organizing work that embraces change

### 3) A means of managing the natural constraints of your software so that it can adapt

#### "Adaptable Software"

#### Simplicity (in Software) My working definition

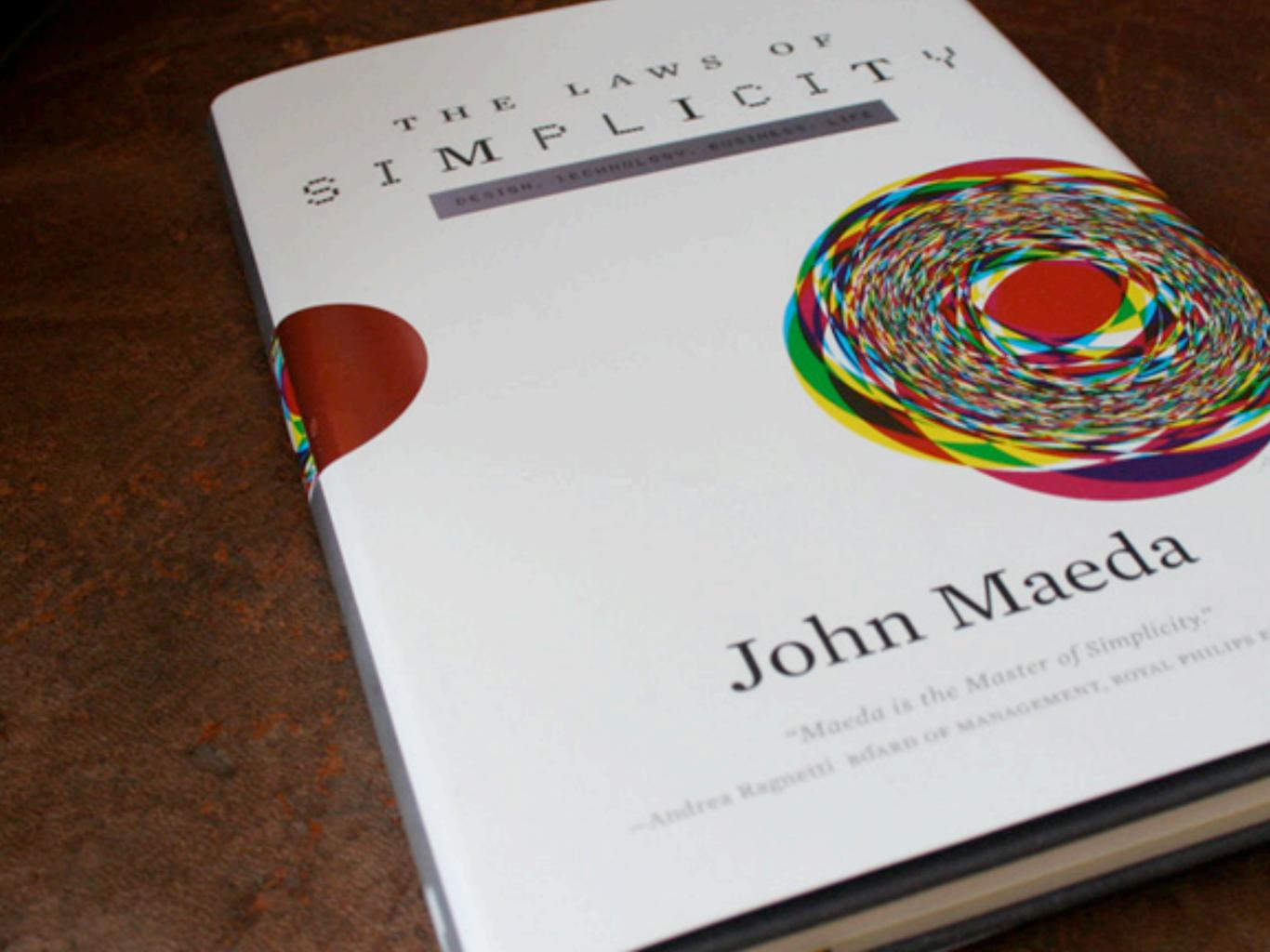
#### "Reduction to the point that any further reduction will remove important value"

#### Where Simplicity Sits

### Reducing Entanglement

#### Complex => Simple => Over-simplified

#### Started off with 5 Principles



#### Principles

- Organise
- Separate
- Reduce
- Hide
- Adapt

#### Simplified... for Software

#### Principles

#### Organise => Reduce => Encapsulate

#### Reduce Entanglement, Increase Comprehension



#### What's the goal?



#### "The Elephant in the Standup"



#### Simplicity

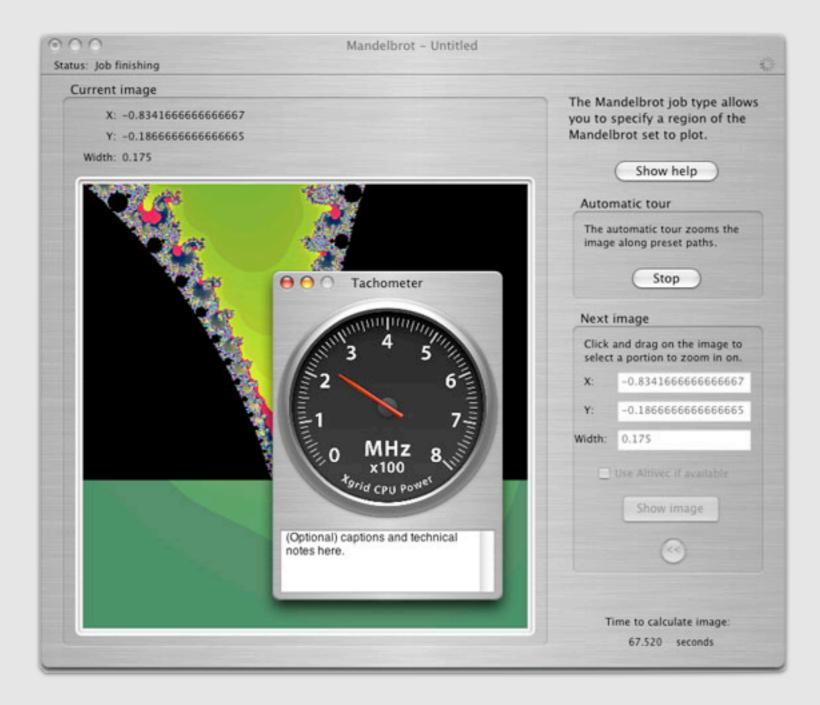
Simplicity Itself

:

## "Count the Concerns" pattern

#### It's not about Cardinality

#### We recognise and embrace it when we see it



#### Sometimes it's Tricksy

# assertEquals( uut.toString(), "Rachmaninov");



#### Navigating the Options?

#### Impact Mapping

### Real Options

#### Summary

#### Simplicity helps us beat the Elephant(s) in the Standup



#### Organise => Reduce => Encapsulate

#### Emergence is natural

#### Adaptable Software Wins

Thank-you

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